DELL INC.
Condensed Consolidated Statement of Operations and Related Financial Highlights (in millions, except per share data)
(unaudited)

|  | Three Months Ended |  |  |  |  |  | \% Growth Rates |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 28, } \\ 2005 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { October 29, } \\ 2004 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { January 30, } \\ 2004 \end{gathered}$ |  |  |  |
|  |  |  | Sequential | Yr. to Yr. |  |  |  |  |
| Net revenue | \$ | 13,457 |  |  | \$ | 12,502 | \$ | 11,512 | 7.6\% | 16.9\% |
| Cost of revenue |  | 10,962 |  | 10,189 |  | 9,421 | 7.6\% | 16.4\% |
| Gross margin |  | 2,495 |  | 2,313 |  | 2,091 | 7.9\% | 19.3\% |
| Selling, general and administrative |  | 1,198 |  | 1,101 |  | 991 | 8.8\% | 20.9\% |
| Research, development and engineering |  | 110 |  | 117 |  | 119 | (6.0\%) | (7.9\%) |
| Operating expenses |  | 1,308 |  | 1,218 |  | 1,110 | 7.4\% | 17.8\% |
| Operating income |  | 1,187 |  | 1,095 |  | 981 | 8.4\% | 21.0\% |
| Investment and other income, net |  | 48 |  | 48 |  | 49 | 0.1\% | (2.8\%) |
| Income before income taxes |  | 1,235 |  | 1,143 |  | 1,030 | 8.0\% | 19.9\% |
| Income tax provision ${ }^{1}$ |  | 568 |  | 297 |  | 281 | 90.9\% | 102.3\% |
| Net income ${ }^{1}$ | \$ | 667 | \$ | 846 | \$ | 749 | (21.1\%) | (11.0\%) |
| Earnings per common share: ${ }^{1}$ |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.27 | \$ | 0.34 | \$ | 0.29 |  |  |
| Diluted | \$ | 0.26 | \$ | 0.33 | \$ | 0.29 |  |  |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 2,485 |  | 2,493 |  | 2,557 |  |  |
| Diluted |  | 2,553 |  | 2,546 |  | 2,616 |  |  |
| Percentage of Total Net Revenue: |  |  |  |  |  |  |  |  |
| Gross margin |  | 18.5\% |  | 18.5\% |  | 18.2\% |  |  |
| Selling, general and administrative |  | 8.9\% |  | 8.8\% |  | 8.6\% |  |  |
| Research, development and engineering |  | 0.8\% |  | 0.9\% |  | 1.0\% |  |  |
| Operating expenses |  | 9.7\% |  | 9.7\% |  | 9.6\% |  |  |
| Operating income |  | 8.8\% |  | 8.8\% |  | 8.5\% |  |  |
| Income before income taxes |  | 9.2\% |  | 9.1\% |  | 8.9\% |  |  |
| Net income ${ }^{1}$ |  | 5.0\% |  | 6.8\% |  | 6.5\% |  |  |
| Income tax rate ${ }^{1}$ |  | 46.0\% |  | 26.0\% |  | 27.3\% |  |  |
| Net Revenue by Geographic Region: |  |  |  |  |  |  |  |  |
| Percentage of Total Net Revenue |  |  |  |  |  |  |  |  |
| Americas |  | 66\% |  | 68\% |  | 67\% |  |  |
| Europe |  | 23\% |  | 21\% |  | 22\% |  |  |
| Asia Pacific - Japan |  | 11\% |  | 11\% |  | 11\% |  |  |
| Net Revenue by Product Line: |  |  |  |  |  |  |  |  |
| Percentage of Total Net Revenue |  |  |  |  |  |  |  |  |
| Desktops |  | 51\% |  | 49\% |  | 52\% |  |  |
| Notebooks |  | 28\% |  | 30\% |  | 27\% |  |  |
| Enterprise |  | 21\% |  | 21\% |  | 21\% |  |  |

Note: Percentage growth rates and ratios are calculated based on underlying data in thousands.
${ }^{1}$ Results for the period ended January 28, 2005 include the impact of a \$280M tax charge for the anticipated repatriation of earnings at a one-time favorable rate pursuant to the American Jobs Creation Act of 2004.

DELL INC.
Condensed Consolidated Statement of Operations and Related Financial Highlights (in millions, except per share data)
(unaudited)

|  | Year Ended |  |  |  | $\begin{aligned} & \text { \% Growth } \\ & \frac{\text { Rates }}{\text { Yr. to Yr. }} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { January 28, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \hline \text { January 30, } \\ 2004 \\ \hline \end{gathered}$ |  |  |
| Net revenue | \$ | 49,205 | \$ | 41,444 | 18.7\% |
| Cost of revenue |  | 40,190 |  | 33,892 | 18.6\% |
| Gross margin |  | 9,015 |  | 7,552 | 19.4\% |
| Selling, general and administrative |  | 4,298 |  | 3,544 | 21.3\% |
| Research, development and engineering |  | 463 |  | 464 | (0.2\%) |
| Operating expenses |  | 4,761 |  | 4,008 | 18.8\% |
| Operating income |  | 4,254 |  | 3,544 | 20.0\% |
| Investment and other income, net |  | 191 |  | 180 | 6.0\% |
| Income before income taxes |  | 4,445 |  | 3,724 | 19.4\% |
| Income tax provision ${ }^{1}$ |  | 1,402 |  | 1,079 | 30.0\% |
| Net income ${ }^{1}$ | \$ | 3,043 | \$ | 2,645 | 15.0\% |

Earnings per common share: ${ }^{1}$
Basic
Diluted

| $\$$ | 1.21 |
| :--- | :--- |
| $\$$ | 1.18 |
|  |  |

Weighted average shares outstanding:

| Basic | 2,509 | 2,565 |
| :--- | :--- | :--- |
| Diluted | 2,568 | 2,619 |

Percentage of Total Net Revenue:

| Gross margin | $18.3 \%$ | $18.2 \%$ |
| :--- | ---: | ---: |
| Selling, general and administrative | $8.7 \%$ | $8.6 \%$ |
| Research, development and engineering | $0.9 \%$ | $1.1 \%$ |
| $\quad$ Operating expenses | $9.7 \%$ | $9.7 \%$ |
| Operating income | $8.6 \%$ | $8.6 \%$ |
| Income before income taxes $^{\text {Net income }}{ }^{1}$ | $9.0 \%$ | $9.0 \%$ |
| Income tax rate $^{1}$ | $6.2 \%$ | $6.4 \%$ |
|  | $31.5 \%$ | $29.0 \%$ |

Net Revenue by Geographic Region:

## Percentage of Total Net Revenue

| Americas | $67 \%$ | $69 \%$ |
| :--- | :--- | :--- |
| Europe | $22 \%$ | $21 \%$ |
| Asia Pacific - Japan | $11 \%$ | $10 \%$ |

## Net Revenue by Product Line:

Percentage of Total Net Revenue

| Desktops | $50 \%$ | $51 \%$ |
| :--- | :--- | :--- |
| Notebooks | $29 \%$ | $27 \%$ |
| Enterprise | $21 \%$ | $22 \%$ |

Note: Percentage growth rates and ratios are calculated based on underlying data in thousands.
${ }^{1}$ Results for the period ended January 28, 2005 include the impact of a $\$ 280 \mathrm{M}$ tax charge for the anticipated repatriation of earnings at a one-time favorable rate pursuant to the American Jobs Creation Act of 2004.

# DELL INC. <br> Condensed Consolidated Statement of Financial Position and Related Financial Highlights (in millions, except for "Ratios" and "Other information") 

(unaudited)

## Assets:

Current assets:
Cash and cash equivalents
Short-term investments
Accounts receivable, net
Inventories
Other
Total current assets
Property, plant and equipment, net Investments
Other non-current assets
Total assets

| January 28, 2005 |  | $\begin{gathered} \text { October 29, } \\ 2004 \end{gathered}$ |  | January 30, 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 4,747 | \$ | 4,525 | \$ | 4,317 |
|  | 5,060 |  | 2,969 |  | 835 |
|  | 4,414 |  | 4,167 |  | 3,635 |
|  | 459 |  | 415 |  | 327 |
|  | 2,217 |  | 2,124 |  | 1,519 |
|  | 16,897 |  | 14,200 |  | 10,633 |
|  | 1,691 |  | 1,627 |  | 1,517 |
|  | 4,319 |  | 4,942 |  | 6,770 |
|  | 308 |  | 285 |  | 391 |
| \$ | 23,215 | \$ | 21,054 | \$ | 19,311 |

## Liabilities and Stockholders' Equity:

Current liabilities:
Accounts payable
Accrued and other
Total current liabilities
Long-term debt
Other non-current liabilities
Total liabilities
Stockholders' equity
Total liabilities and stockholders' equity

| \$ | 8,895 | \$ | 8,067 | \$ | 7,316 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 5,241 |  | 4,707 |  | 3,580 |
|  | 14,136 |  | 12,774 |  | 10,896 |
|  | 505 |  | 505 |  | 505 |
|  | 2,089 |  | 1,895 |  | 1,630 |
|  | 16,730 |  | 15,174 |  | 13,031 |
|  | 6,485 |  | 5,880 |  | 6,280 |
| $23,215{ }^{\text {\$ }}$ 21,054 ${ }^{\text {\% }}$ \$ 19,311 |  |  |  |  |  |

## Ratios:

Quick ratio
Days supply in inventory
Days of sales outstanding ${ }^{1}$
Days in accounts payable
Cash conversion cycle

| 1.01 | 0.91 | 0.81 |
| ---: | ---: | ---: |
| 4 | 4 | 3 |
| 32 | 33 | 31 |
| 73 | 71 |  |
|  | $(37)$ | 70 |
| $)$ | $(36)$ |  |

## Other Information:

Headcount (approximate)
Average total revenue/unit (approximate)


Note: Ratios are calculated based on underlying data in thousands.
${ }^{1}$ Days of sales outstanding include the effect of product costs related to customer shipments not yet recognized as revenue that are classified in other current assets. At January 28, 2005, October 29, 2004, and January 30, 2004, days of sales outstanding included days of sales in accounts receivable and days of in-transit customer shipments of 29 and 3 days; 30 and 3 days; and 28 and 3 days, respectively.

DELL INC.
Condensed Consolidated Statement of Cash Flows
(in millions)
(unaudited)

| Three Months <br> Ended | Twelve Months <br> Ended |
| :---: | :---: |
| January 28,2005 |  |

Cash flows from operating activities:
Net income
Adjustments to reconcile net income to net cash provided by operating activities:
$\begin{array}{lll}\text { Depreciation and amortization } & 91 & 334\end{array}$
Tax benefits from employee stock plans 139
Gain on sale of investments

| \$ | 667 | \$ | 3,043 |
| :---: | :---: | :---: | :---: |
|  | 91 |  | 334 |
|  | 139 |  | 249 |
|  | - |  | (6) |
|  | (298) |  | (602) |
|  | 22 |  | 84 |
|  | 1,029 |  | 1,755 |
|  | 168 |  | 453 |
|  | 1,818 |  | 5,310 |

Cash flows from investing activities:
Investments:
Purchases $(2,777)$
Maturities and sales
Capital expenditures Net cash used in investing activities

Cash flows from financing activities:
Purchase of common stock
Issuance of common stock under employee plans and other Net cash used in financing activities

Effect of exchange rate changes on cash and cash equivalents
Net increase in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

|  | (870) |  | $(4,219)$ |
| :---: | :---: | :---: | :---: |
|  | 644 |  | 1,091 |
|  | (226) |  | $(3,128)$ |
|  | 285 |  | 565 |
|  | 222 |  | 430 |
|  | 4,525 |  | 4,317 |
| \$ | 4,747 | \$ | 4,747 |

