

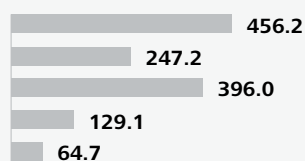
Key Figures

	2012	2011	2010	2009
in CHF millions				
Net revenues	1 288.9	1 347.4	1 413.5	1 384.2
EBITDA	81.2	100.2	121.1	106.0
<i>in % of net revenues</i>	6.3	7.4	8.6	7.7
EBIT	-46.3	-34.3	47.5	7.7
<i>in % of net revenues</i>	-3.6	-2.5	3.4	0.6
Group result	-74.5	-70.2	14.2	-22.5
<i>in % of net revenues</i>	-5.8	-5.2	1.0	-1.6
Total assets	1 143.6	1 271.0	1 388.2	1 342.4
Shareholders' equity	435.1	494.8	579.9	591.9
<i>in % of total assets</i>	38.0	38.9	41.8	44.1
Net indebtedness	130.8	167.5	169.4	239.7
Cash flow from operating activities	55.4	66.9	83.9	175.9
Free cash flow	37.9	12.8	59.7	112.5
Investments	59.7	69.9	40.9	72.9
Average headcount (full-time equivalent)	5 736	6 000	5 791	5 792

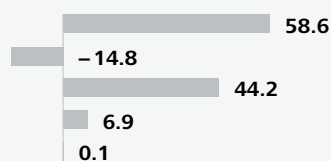
Breakdown of 2012 in CHF millions

Heating and Sanitary
Kitchens and Refrigeration
Windows and Doors
Steel Technology
Surface Technology

Net revenues¹



EBITDA¹



Information for Investors²

	2012	2011	2010	2009
Share price on 31/12 in CHF	23.1	17.6	29.0	24.6
Stock market capitalisation in CHF millions ³	421.0	320.8	528.5	448.3
Earnings per share in CHF	-4.2	-4.0	0.8	-1.8
Price/earnings ratio per share ³	-5.7	-4.6	37.3	-19.9
Gross dividend per share in CHF	0.0	0.0	0.5	0.0

¹ Consolidated on a divisional level; without Corporate Functions

² Adjusted for previous capital increases

³ Calculated on the basis of the share price on 31 December